Report of the Chair

Scrutiny Programme Committee – 14 August 2017

SCRUTINY WORK PROGRAMME 2017/18

| Purpose | This report reviews progress with the agreed scrutiny work programme for 2017/18. | | |
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| Content | The work programme is described, including the plan for future committee meetings and topics that will be examined by scrutiny through various Panels and Working Groups. | | |
| Councillors are being asked to | review the scrutiny work programme (including progress of current Panels and Working Groups) consider opportunities for pre-decision scrutiny plan for the committee meetings ahead agree Terms of Reference of the Development & Regeneration Performance Panel | | |
| Lead Councillor | Councillor Mary Jones, Chair of the Scrutiny Programme Committee | | |
| Lead Officer | Tracey Meredith, Head of Legal, Democratic Services and Business Intelligence | | |
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1. Introduction

- 1.1 The Scrutiny Programme Committee is responsible for developing the Council's scrutiny work programme, and managing the overall work of scrutiny to ensure that it is as effective as possible.
- 1.2 A report is provided to each meeting to enable the committee to maintain an overview of agreed scrutiny activities, monitor progress, and coordinate work as necessary.
- 1.3 The broad aim of the scrutiny function is to:
 - help improve services
 - provide an effective challenge to the executive
 - engage members in the development of polices, strategies and plans
 - engage the public

1.4 The Scrutiny Work Programme is guided by the overriding principle that the work of scrutiny should be strategic and significant, focussed on issues of concern, and represent a good use of scrutiny time and resources.

It also needs to be:

- manageable, realistic and achievable given resources available
- relevant to council priorities
- adding value and having maximum impact
- coordinated and avoid duplication
- 1.5 The work of scrutiny is undertaken primarily in three ways through the committee itself, by establishing informal panels or via one-off working groups. Panels and Working Groups would be open to all non-executive councillors the committee will agree membership and conveners following expressions of interest.
- 1.6 Scrutiny will regularly send letters to Cabinet Members communicating findings, views and recommendations for improvement and, where appropriate, by producing reports. Inquiry panels will produce a final report at the end of the inquiry with conclusions and recommendations for Cabinet (and other decision-makers), informed by the evidence gathered. Inquiry panels will reconvene to follow up on the implementation of agreed recommendations and the impact of their work usually 6-12 months following cabinet decision.
- 1.7 Although much of the work of scrutiny is carried out by informal panels and working groups these meetings are accessible to the public. Agendas, reports and letters relating to all such scrutiny activities are published, in the same manner as the committee, on the Council's modern.gov online platform: https://democracy.swansea.gov.uk/ieDocHome.aspx?bcr=1&LLL=0

2. Scrutiny Work Programme 2017/18

2.1 Overall Programme

- 2.1.1 Following discussion at the committee meeting on 10 July the agreed scrutiny work programme for 2017/18 is set out in *Appendix 1*.
- 2.1.2. The following paragraphs break down the work programme by specific ways of working to provide a quick overview.
- 2.2 Scrutiny Programme Committee:
- 2.2.1 The committee work plan for the year ahead is attached as *Appendix*2. This should be kept under review to ensure it represents a robust and effective plan. The plan includes a schedule of future Cabinet Member Question & Answer Sessions.

- 2.2.2 Committee members should review and confirm items for the next and future meetings giving specific consideration to who should attend so that meetings are always well planned and prepared for, e.g. information required and key questions that the committee wishes to ask. The committee will have the opportunity to review priorities and introduce issues of concern as and when they arise, e.g. pre-decision scrutiny which may require extra meetings.
- 2.2.3 The items scheduled for the next committee meeting are:

11 September:

- Cabinet Member Question Session: Cabinet Member for Service Transformation & Business Operations (Deputy Leader) - Councillor Clive Lloyd.
- Annual Corporate Safeguarding Report to consider report of the Council's Corporate Safeguarding Group. The report is cross cutting (i.e. covers safeguarding of adults and children) and is not a report on social services performance but on how the Council as whole is meeting its safeguarding responsibilities
- Oceana Building Demolition Session with the Cabinet Member for Economy & Strategy (Leader) to put questions on matters relating to the Oceana Building Demolition, further to previous discussion by the committee in March. This will be in closed session.
- 2.2.4 Pre-decision scrutiny this is carried out by the committee unless delegated elsewhere. The committee is invited to consider the available information on future cabinet business and any opportunities for pre-decision scrutiny, taking into account strategic impact, public interest, and financial implications (see Forward Plan attached as *Appendix 3*). Any requests will require discussion with relevant Cabinet Member(s) to confirm timescales and window of opportunity for scrutiny involvement. Pre-decision scrutiny enables scrutiny to develop understanding about and ask questions on proposed Cabinet reports to provide 'critical friend' challenge and influence decision-making.
- 2.2.5 Commissioning Reviews it has already been acknowledged that reports on various commissioning reviews that are planned over the next year are key cabinet decisions and should be subject to predecision scrutiny. This will be carried out via the committee or relevant Panels as appropriate. The following commissioning reviews are expected. Therefore scrutiny arrangements for these will need to be scheduled into work plans.

| Commissioning Review | Cabinet Portfolio | Expected Cabinet Meeting |
|-----------------------------------|--|--------------------------|
| Catering Services | Service Transformation & Business Operations | 17 Aug |
| Planning & City Regeneration | Culture, Tourism & Major Projects | 17 Aug |
| Highways & Transportation Service | Environment Services / Commercial Opportunities & Innovation | tbc |

| Family Support | Health & Wellbeing | tbc |
|---------------------------|--------------------------------|-----|
| Public Protection | Environment Services | tbc |
| Additional Learning Needs | Children, Education & Lifelong | tbc |
| | Learning | |

2.3 <u>Inquiry Panels:</u>

2.2.1 The following Inquiry Panels have been agreed for the municipal year. Planning for the first potential inquiry will commence in the next month. The first task of the Inquiry Panel will be to have a briefing on the issue and then determine the key question and terms of reference for the inquiry.

| Planned (yet to report): | Completed (follow up stage) |
|----------------------------------|-----------------------------|
| Regional Working (expected | School Governance (Sep 25) |
| Start - End: October 2017 - | Building Sustainable |
| March 2018) | Communities (Oct) |
| 2. Natural Environment (expected | Child & Adolescent Mental |
| Start - End: December 2017 - | Health Services (Nov) |
| May 2018) | 4. Tackling Poverty (Mar) |
| - | 5. School Readiness (Mar) |

2.4 Performance Panels:

2.4.1 The following Performance Panels have been agreed and will meet on an ongoing basis (frequency of meetings in brackets):

| 1. | Service Improvement & Finance | 4. | Child & Family Services (every |
|----|-------------------------------|----|----------------------------------|
| | (monthly) | | two months) |
| 2. | Schools (monthly) | 5. | Public Services Board (every two |
| 3. | Adult Services (monthly) | | months) |
| | | 6. | Development & Regeneration |
| | | | (quarterly) |

- 2.4.2 For clarity, Terms of Reference of each of the Performance Panels is attached at *Appendix 4*. Development & Regeneration is a new Panel therefore Terms of Reference are subject to the committee's agreement.
- 2.4.3 Performance Panel conveners will be asked to provide a regular update to the Committee to enable discussion on key activities and impact. As the work of these Panels for this municipal year begins a schedule for Performance Panels updates to committee will be developed in due course.

- 2.5 Working Groups:
- 2.5.1 The following Working Groups will be convened during the year ahead, with projected date:
 - 1. Emergency Planning & Resilience (Sep)
 - 2. Community Cohesion & Hate Crime (Oct)
 - 3. Homelessness (Nov)
 - 4. Car Park Charges (Nov)
 - 5. Local Flood Risk Management (annual Dec)
- 6. Roads / Footway Maintenance (Jan)
- 7. Renewable Energy (Feb)
- 8. Digital Inclusion (Mar)
- 9. Bus Services (Apr)
- 10. Public Conveniences (May)
- 2.5.2 With a number of new councillors involved in scrutiny an initial focus on Working Groups provides a good way to achieve 'quick wins' for scrutiny. Previously Working Groups have been convened one at a time however the delayed start of a second in-depth inquiry will enable a few Working Groups to take place first, giving councillors time to gain experience and more knowledge about scrutiny, see quick impacts, and settle into new roles.
- 2.6 Regional Scrutiny:
- 2.6.1 Swansea scrutiny is also involved in a regional scrutiny arrangement with the six councils participating in the 'Education Through Regional Working' (ERW) school improvement consortium. A Scrutiny Councillor Group has been set up in order to coordinate scrutiny work across the region and ensure a consistent approach. It is initially meeting biannually. The Swansea Scrutiny Team is providing support for this group as the Council's contribution to ERW. Swansea is represented by the chair of the Scrutiny Programme Committee and convener of the Schools Performance Panel. The next meeting is taking place on 29 September 2017 will be hosted by Powys Council.

2.7 Progress

- 2.7.1 The committee is responsible for monitoring progress of work undertaken by the informal Panels and Working Groups and findings to ensure that this work is effective and has the required visibility.
- 2.7.2 Appendix 5 provides a timetable of all scrutiny activities (projected or actual where dates are known). Lead councillors and officers are also noted within. As work progresses future committee meetings will be provided a snapshot of progress with all of the informal Panels and Working Groups established by the committee and their current position.

2.7.3 To ensure awareness and avoidance of duplication with the work of the Council's new Policy Development & Delivery Committees, which are based on the Council's corporate priorities, it will be beneficial for the committee to receive information about their work plans when available.

3. Public Requests for Scrutiny / Councillor Calls for Action

3.1 None

4. Financial Implications

4.1 Any costs that arise out of work plan activities, for example expenses for witnesses or transport costs, are not envisaged to be significant and will be contained within the existing Scrutiny Budget.

5. Legal Implications

5.1 There are no specific legal implications raised by this report.

Background papers: None

Legal Officer: Debbie Smith Finance Officer: Carl Billingsley

Appendices:

Appendix 1: Agreed Scrutiny Work Programme 2017/18

Appendix 2: Committee Work Plan 2017/18 Appendix 3: Forward Look (Cabinet Business)

Appendix 4: Performance Panel Terms of Reference

Appendix 5: Scrutiny Work Programme Activity Timetable 2017/18